

Saskarc Industries Inc.
#2 Marconi Road
Oxbow, Sask S0C 2B0

Re: CG320 Flue Gas Ducting Project

To whom it may concern,

In April 2012, Saskatchewan Power Corporation (SaskPower) contracted Saskarc Industries Inc. (Saskarc) to fabricate 900' of Flue Gas Cooler Ducting, a part of the Boundary Dam Integrated Carbon Capture and Storage Demonstration Project. The scope of this contract included all labour, tools, material, equipment, expertise and delivery of the ducting to Boundary Dam Power Station (Estevan Saskatchewan).

Saskarc coordinated the design of the lifting lugs and transportation bracing (as required), through their contracted engineering firm and transportation contractor, which enabled the ducts to be shipped as fully assembled modules saving time and money. Saskarc was able to store the ducts in their laydown yard and ship to site for a 'just in time' delivery avoiding the need of laydown space. Also, it eliminated the need of double handling on site by costly cranes. Upon arrival to site, the ducts were immediately installed with no need for any site assembly.

In addition to their contract with SaskPower, Saskarc was also able to provide additional value to SaskPower by performing additional scopes, through other SaskPower subcontractors, including the installation of insulation, cladding and expansion joints. This provided additional significant savings by further eliminating expensive site work, double handling, and not taking up the limited space on site.

Timely performance of this work was a matter of paramount importance to SaskPower as these ducts were an integral part of maintaining the scheduled installation, commissioning, start-up and operation of the Project. Saskarc was able to maintain the schedule and meet the delivery requirements.

Through the entire project, Saskarc maintained the highest level of quality, provided on time delivery, and their dedicated project management team was very professional and committed to working as a team with SaskPower and other contractors to ensure the successful completion of this project.

SaskPower recommends Saskarc for any large fabrication projects, including ones with tight schedules.



Sincerely,

A handwritten signature in black ink that appears to read "Booker Kenny".

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