



20 June 2016

**TO WHOM IT MAY CONCERN**

**Subject:** Agreement no. 813497 – EPC for Superpot  
Reference Letter  
Letter no. 813497-L-002

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We congratulate Saskarc for having successfully and safely completed the Engineering, Procurement, Transportation and Construction of the Superpot for Canadian Natural Upstream Major Projects. The Superpot is a 24' x 24' x 80' tall square tank with Chromium Carbide Overlay (CCO) and 2" Chrome White Iron lining complete with multiple jib cranes and overflow piping.

We enjoyed working with a very professional and dedicated Saskarc Project Management Team and we believe they will achieve every success in any opportunities given to them in the future.

Sincerely,

CANADIAN NATURAL RESOURCES LIMITED

A handwritten signature in blue ink, appearing to read 'Gianni Sgambaro'.

**Gianni Sgambaro**  
HT 4&5 Project Manager  
Horizon Upstream Projects

**Canadian Natural Resources Limited**

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